#### GRANTEE Webb County Commissioners Court

#### **General Information**

Mailing	P.O. Box 2397	Main Contact	Aliza Flores Oliveros
Address	Laredo, Texas 78041		
		Title	Head Start / Early Head Start Executive
			Director
Office	(956) 795-1515	Main Contact	afoliveros@webbcountytx.gov
Number		Email	
FAX Number	(956) 791-2149		

#### **Overall Vision for Growth:**

To improve the quality of services offered to enrolled children and families by using school readiness goals, the Head Start Parent, Family, and Community Engagement Framework, advanced technological resources, providing professional development designed to improve instruction and learning, and strengthening relationships with community partners.

#### **Resources Available:**

- Head Start, Early Head Start, CCP funding
- Webb County support/services (Commissioners Court, Attorney, Auditor, Treasurer, Purchasing Agent, Indigent Department, Community Action Agency, Administrative Services, IT, etc.)
- In-kind contributions from parents/community partners
- Laredo Community College, Texas A&M International University, United Independent School District, Laredo Independent School District, and Child Care Partners.

#### **Strengths:**

- ISD integrated classrooms.
- Degreed teachers (M.S., B. A. and A.A.)
- Experienced staff (20+ years with this program)
- Full-time Computer Specialist
- In-house Certified CPR/First Aid Trainers
- Numerous community partners
- Licensed Vocational Nurse to provide early intervention and prevention screenings.

#### **Growth Areas to be addressed:**

- Expand service sites based on community needs
- Increase enrollment of children with disabilities.
- Retain qualified teaching staff.
- Expand Partnerships with LEAs for dual enrollment.
- Expand technology resources.

## Ongoing Professional Development to be addressed:

- On-going education for obtaining advanced degrees.
- On-going training needs for use of advanced technology.
- On-going training needs for volunteer recruitment.

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Content	Outcome	Strategies	Person (s)	Resources	Estimated	Timetable	Evaluation
Area	The program	1 The program				On going	Content Area
Ed., 4:				_	\$5,000	On-going	
Education	The program will ensure that all enrolled children possess the skills, knowledge, and attitudes necessary for success in school and later in life.  The program will ensure that all enrolled children possess the skills, knowledge, and attitudes necessary for success in school and later in life.  The program will ensure that all enrolled children possess the skills, knowledge, and attitudes necessary for success in school and later in life.  The program will utilize the Hs./EHS/CCP Teaching Strategies GOLD Assistant assessment Director CIRCLE Education Progress Director Monitoring Parent, Services Family, and Director Community Engagement Education Assistants  Services Family, and Parent, Sepcialized Services Family, and Conduct Program Planning. 2. The Domains will be represented in the School Readiness Goals. 3. The Head Start Parent and Family Engagement Foundations will be used to Curriculum	Monitoring					
			Assistant				Report
							0.4
	-	Framework that	Director				Outcome
	· ·		F1				Reports
	_						CI A CC
			Director	Monitoring			CLASS
	•		G ' 1' 1	D .			Reports
							G, CC
							Staff
	later in life.		Director				Assessment
							based on
				Framework			classroom
		progress, align	Assistants				data/monitorin
				·			reports/Home
		conduct	-				Visitors Ratin
							Scale
			Assistants				(HOVRS)
				instruments			
			Managers				
				Practice-			
				Based			
			Readiness				
		Start Parent and	Team	(Researched			
		Family		Based			
				Tools)			
				Curriculum			
		support school		Fidelity			
		readiness goals and child		Tools			
		outcomes such					
		as enhanced					
		school readiness		T&TA			
		skills, sustained		Funds			
		learning, and					
		development					
		into elementary.					
		4. The program					
		will link health					
		and school					
		readiness by					
		identifying and treating					
		children's					
		health issues					
		and helping					
		families					
		comprehend					
		developmental					
		screening and			1		
		referral,					
		providing		<u> </u>	<u> </u>		

engaging,	
empowering,	
and action-	
oriented health	
education	
programs that	
are designed for	
and with	
families to	
support child	
development in	
culturally and	
linguistically	
responsive and	
meaningful	
ways, as well as	
prevention	
when health	
issues affect	
children's	
learning.	
5. The Head	
Start Director	
and Education	
Director will	
present the	
school readiness	
goals to the	
governing body	
governing body	
annually for	
input / approval.	
6. The School	
Readiness Team	
will ensure and	
monitor	
progress in	
aligning the	
goals with the	
Head Start Early	
Learning	
Outcomes	
Framework,	
Texas Pre-	
Kinder	
guideline, and	
the	
requirements	
and	
expectations of	
the local	
education	
agencies.	
7. The	
HS/EHS/CCP	
Classroom	
Assessment	
Scoring System	
(CLASS)	
instrument will	
be used to	
assess the	
quality of	

	<del>_</del>			
	classroom			
	interactional			
	processes. The			
	Education			
	Director,			
	Education			
	Assistants, Area			
	Service Service			
	Managers, and			
	other Content			
	Area Staff, will			
	assess			
	classrooms two			
	times in the			
	program year.			
	8. Practice			
	Based Coaching			
	(PBC) for			
	HS/EHS/CCP is			
	based on the			
	staff assessment			
	data that will			
	identify the			
	strengths and			
	any needed			
	support for			
	intensive			
	coaching. This			
	will include			
	opportunities to			
	be observed and			
	receive			
	feedback and			
	modeling for			
	effective teacher			
	practices that			
	will be related			
	to their program			
	performance			
	goals.			
	9. The			
	Curriculum			
	Fidelity Tools			
	will be used to			
	assess the			
	quality of			
	center-based			
	child care			
	services for			
	children from			
	birth through 5			
	years of age.			
	The information			
	in the checklist			
	pertains to the			
	classroom			
	environment,			
	children's			
	supervision,			
	classroom			
	management,			
	and adult/child			
<u> </u>	uddig ciiiid			

		interaction.					
Early Head Start – Child Care Partnerships	The program will have nine seamless, integrated classrooms with two private child care centers.	1. Revisit Memorandum of Understandings with each partner and amend as necessary. 2. Provide staff training regarding rules / regulations of Child Care Services and Early Head Start to staff assigned to each site. 3. Recruit, enroll children. 4. Provide on- going support and training to address any issues that may arise. 5. Provide on- going support and training related to New Head Start Program Performance Standards. 6. Continue working closely with Child Care	HS/EHS/CCP Director  Assistant Directors  Education Director  Teaching Staff	T&TA Funds	\$6,000	On-going On-going	Content Area Monitoring Report Licensing Reports
		Services (CCS) to meet and maintain 40% requirement for enrolled children with CCS.					
Early Head Start	The program will provide all services in compliance with Performance Standards.	The EHS program will be fully enrolled at all times.     All EHS/HS employees will be provided with staff development	HS/EHS/CCP Director Assistant Director I EHS Area Service	Trainings  Various supplies and equipment	\$40,000	On-going	State Licensing Reports  Local Assessment Report  Federal Review
		opportunities to comply with	Manager				Results

	Г		Prva ~			1	
		mandated	EHS Staff				
		qualifications.					
		3. Any					
		opportunity to					
		apply for					
		funding to					
		expand EHS					
		service will be					
		considered.					
	A 11 TY 1 7	1 TL	HOEHO'CCE	m · ·	<b>400.000</b>		D 1
	All Head Start,	1. The program	HS/EHS/CCP	Training	\$80,000	On-going	Personnel
	Early Head	will provide	Director	and			Records
Career and	Start, and	opportunities		Technical			
Professional	Child Care	for employees to comply with	Education	Assistance			Staff Training
Development	Partnership	mandated	Director	Funds			Logs
	employees will	trainings /					
	comply with	certifications /	Education	Practice			Professional
	local, State,	credentials.	Assistants	Based			Development
	and Federal	2. The program		Coaching			Plans/Teaching
	mandated	will ensure that	Records	(PBC)			Practice Action
	trainings and	all employees	Manager	(Researched			Plan
	will be	participate in	ivialiagei	Based			1 1411
	provided with	mandated	Mentor	Tools)			State Licensine
		trainings.		10018)			State Licensing
	information,	3. The	Teachers				Reports
	coaching, and	Education	/Coaches				
	support to	Content Area					Federal Review
	access career	will reformat	All Staff				Results
	advancement	the Professional					
	opportunities.	Development					
		Plan.					
		4. The					
		Education					
		Content Area					
		will assess the					
		educational staff					
		to identify their					
		strengths and					
		areas of					
		needs/support by providing					
		intensive					
		coaching, which					
		will include					
		observations,					
		feedback and					
		modeling of					
		effective teacher					
		practices related					
		to program					
		performance					
		goals. Ensure					
		Coaching					
		Opportunities					
		for the staff					
		identified: a)					
		Align with the					
		program's					
		School					
		Readiness					
		Goals,					

Curriculum, and	
other	
approaches to	
professional	
development. b)	
Utilize a Coach	
with adequate	
training and	
adult learning	
and using	
assessment data	
to drive	
coaching	
strategies	
aligned with	
program's	
goals. c)	
Provide on-	
going	
communication	
between the	
coach, program	
director,	
education	
director, and	
other relevant	
staff. d) Include	
clearly	
articulated goals	
informed by the	
program's	
goals.	
Establish	
policies that	
ensure	
assessment	
results are not	
used to solely	
determine	
punitive actions	
for staff	
identified as	
needed support,	
without	
providing time	
and resources	
for staff to	
improve.	
4. All staff will	
be provided	
with staff	
development	
opportunities to	
include health,	
mental health,	
wellness, and	
substance	
misuse (opioid).	
4. All	
Commissioners	
Court Members,	
Policy Council	
1 Oney Council	

		members,					
		Consultants, and					
		staff will be					
		provided with					
		support and on-					
		going training					
		regarding the					
		New Head Start					
		Program Performance					
		Standards.					
		5. All staff and					
		parents will be					
		offered training					
		regarding					
		specific e-					
		learning and					
		distance					
		learning					
	The program	technologies.  1. The program	HS/EHS/CCP	Training	\$20,000	On going	Monitoring and
	will provide	has established	Director	and	φ20,000	On-going	Monitoring and Tracking
Health and	high-quality	and maintains a	Director	Technical			Forms
Safety	health, oral	Health Services	Specialized	Assistance	1		TOHIIS
Salety	health, mental	Advisory	Services	Funds			Self-
	health, and	Committee that	Director	Fullus			Assessment
	nutrition services	includes Head	Director				Data
	that are	Start parents,	Specialized				Data
	developmentally,	professionals, and other	Services				Health
	culturally, and linguistically	volunteers from	Coordinator				Screenings
	appropriate and	the community.	Coordinator				Screenings
	that will support	2. Deadlines for	Nutrition				Federal Review
	each child's	health services	Coordinator				Results
	growth and	begin for center	Coordinator				Results
	school readiness.	based care when	Education				
		a child first	Director				
		attends class:	Director				
		for home based care when the	Specialized				
		first home visit	Services				
		occurs. Within	Assistants				
		30 calendar	Assistants				
		days the	Education				
		program will	Assistants				
		consult with	2 10010141110		1		
		parents to	All Staff		1		
		determine	All Stall				
		whether each child has					
		ongoing sources					
		of continuous,			1		
		accessible			1		
		health care and					
		health insurance					
		coverage. If the					
		child does not					
		have such a			1		
		source of					
		ongoing care and health					
		insurance					
	I	mourance	l	l .		1	i

	coverage the			
	health services			
	staff assists			
	families in			
	accessing a			
	source of care			
	and health			
	insurance that			
	will meet these			
	criteria, as			
	quickly as			
	possible.			
	3. The			
	Specialized			
	Services staff			
	promotes			
	effective oral			
	health hygiene			
	by ensuring all			
	children with			
	teeth are			
	assisted by			
	appropriate			
	staff, or			
	volunteers, if			
	available, in			
	havallable, III			
	brushing their			
	teeth with			
	toothpaste			
	containing			
	fluoride once			
	daily.			
	4. The			
	Nutrition			
	Coordinator			
	designs and			
	implements			
	nutrition			
	services that are			
	culturally and			
	developmentally			
	appropriate,			
	meet the			
	nutritional			
	needs of and			
	accommodate			
	the feeding			
	requirements of			
	each child,			
	including			
	children with			
	special dietary			
	needs and			
	children with			
	disabilities.			
	5.			
	Administration			
	supports a			
	program-wide			
	culture that			
	promotes			
1	children's			

mental health, social and emotional well-being, and overall health; All staff provide supports for effective classroom mand positive learning environments, supportive teacher practices, and, strategies for supporting children with challenging behaviors and other social, emotional, and mental health consultant with a mental health consultant with a schedule that ensures partnering with staff and families in a timely and effective manner.  Parental cousent is always or mental health consultant with a consultant w	,		 
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	9.			
	Implementing a			
	cleaning			
	protocol to			
	decrease the risk			
	of infection			
	from high-touch			
	areas such as			
	doorknobs,			
	phones and			
	computers.			
	10. Connect			
	staff, parents,			
	and students to			
	employee			
	assistance			
	programs (EAP)			
	resources (if			
	available) and			
	community			
	resources that			
	may help them			
	navigate			
	emotional and			
	financial			
	stressors.			
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# PERSONNEL, CONSULTANTS AND PARTNERS CONTRIBUTION TO T/TA PLAN

		Status with G	Grantee (X)		Number of	Number of hours pla	
Name	Employee	Governing Board	Consultant	Parent	Title	hours spent working on the plan	implementation
Aliza Oliveros	V				Program Director	20	3
Estela Salazar	V				Assistant Director I	7	1
Luz Munoz	V				Assistant Director II	5	1
Leticia Zavala	V				Records Manager	10	1
Lucy Trejo	V				Education Director	10	1
Ana Huerta	V				Specialized Services Coordinator	7	:
Tano Tijerina		V			Webb County Judge	5	
Brenda Bautista				V	Policy Council President	5	