



HECKENKEMPER GOLF COURSE DESIGN STATEMENT OF QUALIFICATIONS

PREPARED FOR WEBB COUNTY, TX & CASA BLANCA GOLF COURSE

SEPTEMBER 27, 2022



Heckenkemper
Golf Course Design



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PDG
PLANNING DESIGN GROUP

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September 27, 2022

Attn: Mr. Juan Guerrero, Contract Administrator
Webb County Purchasing Department
1110 Washington St., Ste. 101
Laredo, TX 78040

RE: RFQ 2022-013 "Webb County Golf Course Architectural Services"

Dear Mr. Guerrero:

On behalf of Heckenkemper Golf Course Design and our parent company Planning Design Group, it is my pleasure to submit the enclosed summary of design qualifications and our commitment to provide these services required by the Webb County for the Casa Blanca Golf Course renovation project. The HGCD/PDG team offers the full scope of design and construction administration services necessary to successfully implement the scope of work as described in the RFQ. As Golf Course Architects and Licensed Landscape Architects in the State of Texas, we have an extensive company history of successful golf projects in the municipal realm. Our team has completed and is currently working on similar projects at public golf courses across the country, and therefore understand the important role that publicly funded projects play in the revitalization and quality of life enhancements for Webb County residents. Since going into business over thirty-five years ago, we have dedicated our office to delivering creative design solutions on time and within budget that are uniquely crafted for each golf facility we work with.

We feel that the success of any project is dependent upon quality project administration and collaboration between team members, the client, and all related stakeholders. Our team has worked rigorously to establish a reputation for our ability to successfully meet clients' needs by providing highly personalized services where firm principals stay involved throughout the project. With licensed landscape architects in our firm, our team members have an unmatched track record working with multiple local and regional municipalities, public agency construction & Title 61, government/partnering agencies, and private entities nationwide. We have the ability to work professionally and effectively with boards, committees, private citizens & developers, and end user groups, in communicating our ideas and solutions. We have extensive experience in master planning and recognize the value a Master Plan has in creating a uniquely-tailored road map for the future of each golf facility we work with.

You will see in the following summary, we have assembled a team with the capabilities and the expertise to provide a diverse set of golf course architecture, landscape architecture, and land planning services to ensure the implementation of a successful, quality project. Based on the last thirty-five years of successfully executing golf course renovation projects in the municipal realm, we feel that we are uniquely qualified to provide these services in the high-quality that Webb County and its residents deserve and expect. Thank you very much for the opportunity to submit our information for your review and for a chance to be part of the continued enhancement of Casa Blanca Golf Course. We acknowledge that this statement of qualifications is valid for ninety (90) days from the deadline of this submission. Most of all, we look forward to serving Webb Country in the future.

Randy Heckenkemper, Founding Principal
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randyh@heckgolf.com



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SECTION ONE

EXECUTIVE SUMMARY



PROJECT UNDERSTANDING

Our focus on this project will be clear and unwavering. By limiting the amount of projects we take on at one time, our clients receive our full attention from the initial preliminary design phase through the completion of construction. Our team members have worked hard to establish an excellent reputation for our ability to successfully meet our clients' needs by providing a highly personalized service where firm principals stay involved throughout the duration of the project. We are also able to lean on our support staff from PDG for additional manpower if necessary to make sure we are able to meet all critical deadlines. By providing golf course design and landscape architecture under the same roof, Heckenkemper Golf Course Design and Planning Design Group are uniquely positioned to provide a scope of services with balanced guidance for Webb County & Casa Blanca Golf Course by understanding both design disciplines equally, as opposed to a team of several separate entities with minimal overlap in professional proficiency.

Our firm has a proven history of working with municipally owned golf courses and understand that the challenges facing each individual facility are dynamic and often fluid in nature. The commitment to renovating an existing facility is significant and not something that happens very frequently. We understand it is often the facility's once in a generation opportunity to substantially improve the golf course, and do not take the responsibility as design consultants lightly. We will work with County Representatives, Golf Staff, TXDOT, and all other related stakeholders to understand the specific immediate and long-term needs of the Casa Blanca Golf Course. We spend a considerable amount of time developing best value design options in order to make the most out of project funds. We understand golf course operations and seek to evaluate all project phasing opportunities for parts of the course or facility to remain open for play during construction in order to generate revenue. We will leave no stone unturned when it comes to delivering a high-quality product through creative and cost-effective ideas, materials and techniques.

We have multiple golf course renovation projects under construction or recently completed similar to the scope of work described in the RFQ that have been successfully executed and returned to the client on-time and within budget. We also understand the complexities of designing and building golf course features construction and constantly strive to incorporate cutting-edge technology and innovative construction techniques to improve performance and maintainability. We understand the seasonality of turfgrass growth as it relates to golf course construction. Once an actionable plan is in place, we will turn our focus to the future and work with ownership to target a particular date for the course to re-open then working backwards to develop a construction schedule that allows for turf growth during periods of warm weather.

We have worked with public & private golf facilities on similar renovation projects. We have experience working on championship courses at a variety of scale, from small renovations to complete and comprehensive hole redesign. The vast majority of our projects have an irrigation component as well, and we are very experienced coordinating course renovation with irrigation consultants, contractors and other team members. We have extensive experience building and leading a team of additional highly specialized subconsultants, such as agronomists and clubhouse architects, and understand the roles that each discipline play in delivering a successful project to our clients.

We understand the high volume of rounds a busy municipal course goes through on an annual basis, as well as the challenges that puts on the golf course agronomy staff. We currently have similar golf course renovation projects ongoing in the region and therefore have the most up to date budgeting data and material sourcing information available across the industry. Most of all, we understand that the challenges facing Casa Blanca Golf Course are unique to the facility itself and cannot be easily solved with ideas that may or may not have been successful elsewhere. We are proud of the creative design solutions highlighted in the representative projects of this document and look forward to building upon them with the Webb County and Casa Blanca Golf Course.

SECTION TWO

GOLF COURSE ARCHITECTURAL EXPERIENCE



FIRM PHILOSOPHY

It is never our goal to force our stamp as designers onto a course we work with. Rather, we strive to get the most out of each individual piece of property and bring the focus to the landscape's natural character instead of a designer's imprint, adding value to owners/developers and golfers alike.

While our ultimate goal centers on successful product delivery, we take satisfaction in fostering positive relationships with clients, and providing support and guidance every step of the way. We pride ourselves on strong communication and unmatched responsiveness to each client and design team at all times.

FIRM PROFILE

Both Heckenkemper Golf Course Design (HGCD) & Planning Design Group (PDG) were formed in 1985 in Tulsa, Oklahoma where our home office remains today. The firms went into business together, to capitalize on their specific interests and capabilities in the business of land planning, landscape architecture and golf course design. From the beginning, HGCD has remained dedicated to golf course design, while PDG, with its passion for land planning, landscape architecture and recreational design, has functioned as HGCD's licensed landscape architectural partner. For over thirty-five years, both firms have singly, and as a team, worked to design a wide range of golf facilities in both public and private sectors, totaling over 40 golf course projects across the United States. The combined experience of both firms allows us to work with our clients and collaborators on golf course design and land planning in a way which is both insightful and cost effective for the clients we serve.

As Golf Course Architects in a firm with Licensed Landscape Architects in the State of Texas, we have an extensive company history of successful golf projects in the municipal realm. Our team has completed and is currently working on similar projects at public golf courses across the country, and therefore understand the important role that publicly funded projects play in the revitalization and quality of life enhancements for the community. We have extensive experience working through the public bidding process with local & regional municipalities as well as other government/partnering agencies nationwide.

Our team has the knowledge and expertise to navigate the challenges and obstacles that golf course projects represent. We are attuned to current trends in the golf industry and are experts at implementing solutions designed to put our clients in a position to succeed as golf course owners & operators. We have extensive experience guiding owners/developers and project user groups through each stage of the process to ensure project delivery meets critical time schedules at a fair cost to the client. HGCD's specific responsibilities throughout typical projects include strategic and master planning, design document development and specification, budget and schedule oversight, and accountability for all aspects of project delivery.

By analyzing the features of each site and reviewing the costs and benefits associated with design alternatives, HGCD works side by side with each client to find realistic and cost-effective design solutions. Our ability to follow through well beyond the normal project completion has resulted in our projects being recognized as successful through many forms of measurement. The ultimate testament to our work is its enduring quality, an absolutely critical requirement for golf facilities focused on providing top-tier services for decades to come.

We have assembled a team with the capabilities and the expertise to provide a diverse set of golf course architecture, landscape architecture and land planning services to ensure the implementation of a successful, quality project. Thank you very much for the opportunity to submit our information for your review and for a chance to be part of the revitalization and reimagining of Casa Blanca Golf Course.



“Working with Randy was a great experience for us. He was very passionate in placing the golf holes to take full advantage of our land. Throughout the construction process, Randy spent three days per week on-site to ensure that the shaping and strategic objectives were achieved.

The subtleties of the design could not have happened without his hands-on attention to the slightest of details. He communicated his thoughts and philosophy of design on each hole clearly, which has enabled us to better communicate with our members and guests. Much of the recognition of the Territory has received is the result of Randy’s total commitment to our project. His business decision to focus on only a couple of projects at any time was a key reason why we selected him as our architect.”

**- Rick Braught, Owner,
The Territory Golf & Country Club
in Duncan, Oklahoma**

Named by Golfweek the #10 Best New Golf Course and one of the “Top 100 Residential Golf Courses in America”

HGCD and PDG have assembled a unique group of qualified professionals each with specialized talents. Every member of our firm contributes their talent toward the ultimate success of the project. We take pride in employing a team approach within the firm and with the client and other design professionals. We are regarded for the creative and comprehensive approach utilized in all our projects, our management record of cost control, and our ability to meet critical time schedules.

PROJECT MANAGEMENT

Our team believes in an integrated approach to a managed team. The client relationship comes first, always meeting the client’s needs by timely responsive service. Through collaboration, our client’s vision can be realized and their goals and objectives met through unique planning and design solutions. In summary, we commit to unparalleled service by listening carefully to your needs, communicating openly, and working closely, as partners, with you.

PROJECT BUDGET AND COST CONTROL

Our firm has successfully performed cost estimating, value engineering, cost control, and cost management services for a wide variety of planning and golf course design projects. By performing periodic cost estimating reviews throughout the design process, and employing value engineering analysis techniques, our team can evaluate the cost implications as the design progresses from Master Planning to conceptual design and through final construction documentation. By utilizing all of these budget and cost control methods, paired with continual client involvement throughout the entire process, we are able to reduce the need for change orders during the construction of the project.

QUALITY CONTROL AND ASSURANCE

Our team prides itself on Quality Control and Assurance. We develop realistic and economically viable goals and objectives for each project and site. We are able to stay on track because we are constantly evaluating the project goals and objectives. With our commitment to involve the Client with milestone reviews, our hands-on design approach, and being committed to being at the forefront of applied computer technology, our Quality Control and Assurance is at the highest level.

SUSTAINABLE DESIGN

Since its inception, HGCD has earned acclaim for its environmentally responsible approach to golf course design. At all times throughout each project, the company is keenly attentive to the impact man-made projects have on the land. Great care is taken to incorporate



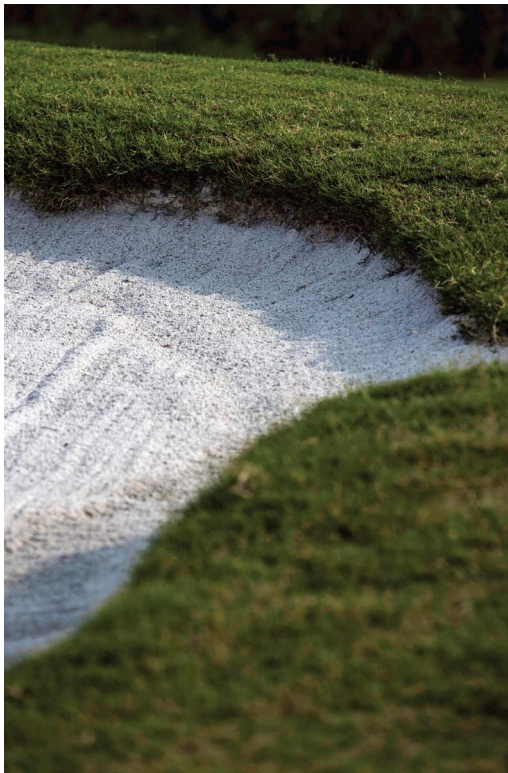
**HGCD & PDG
COMPANY BREAKDOWN**

(2) Golf Course Architects
(2) Texas Licensed Landscape Architects
(7) Support Staff Members

distinct nuances and indigenous flora of the national topography into each course design, minimizing its imprint on wildlife habitats and the diverse ecosystems they support. At the same time, the company embraces nature’s imperfections in striving to create visually compelling, exquisitely unique, wonderfully unpredictable playing fields that surprise, inspire and delight golfers of all abilities.

STATEMENT OF FINANCIAL STABILITY

HGCD & PDG’s track record of being in the golf course design and landscape architecture business for over thirty five years demonstrates the firms’ ability to provide the financial resources necessary to successfully execute the scope of services for the Casa Blanca Golf Course Renovation project. The firm has no debt and maintains enough continuous positive cash flow to meet all financial obligations. Annual billings for the firm over the last five years have ranged from \$1.5M to \$2M.



LIST OF SIMILAR GOLF COURSE RENOVATION PROJECTS PERFORMED IN THE LAST 10 YEARS

John Conrad Regional Golf Course: Midwest City, OK (2021)
Conor Cummings, Project Manager
Golf Course Architecture, Landscape Architecture, & Constr. Oversight
Construction Budget: \$3.7 million

The Canyons at Blackjack Ridge: Sand Springs, OK (2020)
Conor Cummings, Project Manager
Golf Course Architecture + Construction Oversight
Construction Budget: \$1.1 million

Springdale Country Club: Springdale, AR (2019)
Conor Cummings, Project Manager
Golf Course Architecture
Construction Budget: \$1 million

Lafortune Park Par 3: Tulsa, OK (2018)
Randy Heckenkemper, Project Manager
Golf Course Architecture + Construction Oversight
Construction Budget: \$2.5 million

FireLake Golf Course: Shawnee, OK (2017)
Conor Cummings, Project Manager
Golf Course Architecture
Construction Budget: \$2.5 million

The Club at Sunrise: Las Vegas, NV (2016)
Randy Heckenkemper, Project Manager
Golf Course Architecture + Construction Oversight
Construction Budget: \$7 million

Chickasaw Pointe Golf Club: Kingston, OK (2015)
Randy Heckenkemper, Project Manager
Golf Course Architecture, Landscape Architecture, & Constr. Oversight
Construction Budget: \$2 million

McDowell Mountain Golf Club: Scottsdale, AZ (2012)
Randy Heckenkemper, Project Manager
Golf Course Architecture + Construction Oversight
Construction Budget: \$2.5 million

Forest Ridge Golf Club: Broken Arrow, OK (2012)
Randy Heckenkemper, Project Manager
Golf Course Architecture, Landscape Architecture, & Constr. Oversight
Construction Budget: \$1 million

Pinnacle Country Club: Rogers, AR (2012)
Randy Heckenkemper, Project Manager
Golf Course Architecture + Construction Oversight
Construction Budget: \$6.2 million

SECTION THREE

PERSONNEL QUALIFICATIONS

TEAM INTRODUCTION



Education:

Oklahoma State University
Bachelors of Science in Landscape
Design
1980

Professional Associations:

- United States Golf Association
- National Golf Foundation

Speaking Appearances:

- Oklahoma Golf Course
Superintendents Association
- Arkansas Golf Course
Superintendents Association

Professional Accomplishments:

- Distinguished Graduate Award,
Oklahoma State University

Years of Experience:

41

RANDY HECKENKEMPER

Founding Principal

For over three decades, Tulsa, Oklahoma native Randy Heckenkemper has earned a reputation as one of the country's most revered course architects. As well-known for his innovative designs, attention to detail and environmental sensitivity as his unique hands-on approach and responsiveness, Heckenkemper has designed or remodeled more than 40 private, resort and municipal golf facilities – many of which are considered among the best golf courses in the United States.

Heckenkemper formed HGCD after establishing himself with two renowned firms specializing in golf course architect and large-scale master planned communities. Working with the celebrated partnership of Tom Weiskopf and Jay Morrish, Heckenkemper had responsibility for designing and constructing several nationally recognized championship golf course projects, including the Stadium Course at the PGA TOUR's TPC Scottsdale – home to the Phoenix Open. Twenty years later, with his own company firmly established, Heckenkemper was selected to design the new Champions Course at TPC Scottsdale, which continues to be named by Golf Digest among the top 30 daily fee golf courses in the nation.

Previously, Heckenkemper was employed by Poe and Associates Planning, Inc., a multi-disciplinary company with expertise in land use planning, master planning, landscape architecture and zoning. As Senior Land Planner of Jack Nicklaus and Associates, a joint venture between Poe and Associates and the Nicklaus organization, Heckenkemper hones his skills in zoning, master planning and site planning. While there, he was responsible for numerous geographically diverse large-scale golf course community projects.

Heckenkemper's passion for golf has allowed him to work throughout the country with some of the industry's most-respected professionals. He has worked on golf projects and master-planned communities throughout the country, and has developed a particular expertise for working with golf facilities operated by public entities.

Select Project Experience:

Chickasaw Pointe Golf Club (Kingston, OK) – Principal-in-charge for the design of the golf course sited atop the bluffs of Lake Texoma weaving in and out of the owner's surrounding resort and real estate developments. Ranked in the top 5 public courses in Oklahoma by *Golf Digest*.

Pinnacle Country Club (Rogers, AR) – Principal-in-charge for the renovation of the existing layout for the host course of the LPGA NW Arkansas Championship. Design enhancements increased strategic value, while also improving the playing surface and overall playability for the membership.

Forest Ridge Golf Club (Broken Arrow, OK) – Principal-in-Charge for the design of the nationally recognized 18-hole championship golf course, currently ranked 3rd Best Public Courses in Oklahoma by *Golf Digest Magazine*.



TEAM INTRODUCTION



Education:

Oklahoma State University
Bachelors of Science in Landscape
Architecture
1981

Licensed Landscape Architect in:

- Texas
- Oklahoma
- Arkansas
- Missouri
- Kansas
- Arizona
- Nevada

Certifications:

Council of Landscape Architectural
Registration Board (CLARB)

Professional Associations:

- American Society of Landscape Architects: Member
- American Society of Landscape Architect Oklahoma Chapter: Member and Past President
- Professional Advisory Committee: Oklahoma State University

Years of Experience:

40



JAMES C. CROSBY, PLA, ASLA

Founding Principal

Planning Design Group, parent company of Heckenkemper Golf Course Design, was co-founded by Mr. Crosby in March of 1985. As a founding principal, he has been involved in large-scale community planning and zoning, landscape architecture, and golf course architecture for developments nationwide. He has experience in a wide variety of projects in planning and landscape architecture, including single-family and multi-family developments, clubhouse facilities, shopping centers, office complexes, and master-planned communities. He has gained substantial experience in the design of pedestrian and vehicular flow patterns, public parks, pocket parks, linear green belts, golf courses, aquatic facilities, tennis facilities, and water features. In conjunction with his design experience, Mr. Crosby has a thorough understanding of construction detailing and techniques. He spends a considerable amount of time on-site overseeing the implementation of PDG projects.

Prior to founding Planning Design Group, Mr. Crosby was employed by Poe and Associates Planning, Inc. During this association, he performed landscape architecture and planning services on many local and nationally recognized projects. He also participated extensively in the development of three Jack Nicklaus Communities, while serving as a land planner for Jack Nicklaus and Associates, a joint venture between Poe and Associates and the Nicklaus organization. Mr. Crosby has been a licensed landscape architect in the state of Texas for over twenty years and is a past president of the Oklahoma Chapter of the American Society of Landscape Architects. He also serves on the Professional Advisory Committee for Oklahoma State University.

Select Project Experience:

Forest Ridge Golf Club (Broken Arrow, OK) – Principal-in-Charge for the design of the resort style Master-Planned community of over 1,000 acres featuring an 18-hole golf course designed by HGCD that is currently ranked 3rd by *Golf Digest* for Best Public Courses in Oklahoma.

Shangri-La Resort & Golf Club (Afton, OK) – Principal-in-Charge for Master Planning and site planning for the highly regarded resort community on Grand Lake in Afton, OK, working in conjunction with HGCD on the redesign of the Champions Nine golf holes.

Stone Canyon (Owasso, OK) – Principal-in-Charge for the design of the 3,000 acre Master-Planned luxury community in the suburbs of Tulsa, OK. Responsible for all single family land planning around the community's golf course, The Patriot Golf Club.

The Territory (Duncan, OK) – Principal-in-Charge for the design of the preeminent Master-Planned community in the region featuring a Championship golf course designed by HGCD that is currently ranked in the top 5 courses in Oklahoma by *Golf Digest Magazine*.

TEAM INTRODUCTION



Education:

University of Arkansas
Bachelor of Science in
Landscape Architectural Studies,
Minor in Turf Management
2011

University of Oklahoma
Master of Landscape Architecture
2014

Speaking Appearances:

- University of Arkansas Turf Management Program Guest Speaker

Years of Experience:

9

CONOR CUMMINGS

Golf Course Architect + Project Manager

After a summer internship while in graduate school, Mr. Cummings joined Planning Design Group and Heckenkemper Golf Course Design in 2014 acting as the on-site architect overseeing construction on the renovation of Desert Rose Golf Course in Las Vegas, Nevada. Since 2015, Mr. Cummings has been the lead design associate/project architect and construction representative for HGCD projects including FireLake Golf Course in Shawnee, OK and Springdale Country Club in Springdale, AR. More recently, he served as lead designer and project architect for renovations of the LaFortune Park Par 3 Golf Course in Tulsa, OK and the Canyons at Blackjack Ridge in Sand Springs, OK. Mr. Cummings continues to work with publicly and privately owned golf facilities across his native state of Oklahoma.

His professional experience in the golf course industry consists of all facets of design, construction and maintenance of golf course facilities. His responsibilities within the company encompass all phases of design development, construction document preparation, project management and on-site design supervision. Mr. Cummings spends a considerable amount of time on-site during construction, and hangs his hat on seeing projects built correctly and within budget from start to finish.

Prior to joining Planning Design Group and Heckenkemper Golf Course Design, Mr. Cummings was employed by Tom Doak and Renaissance Golf Design, where he spent time constructing the Red Course at The Dismal River Club, currently ranked as the 31st Top Modern Course by *Golfweek Magazine*.

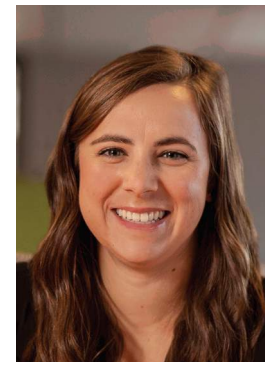
Select Project Experience:

FireLake Golf Course (Shawnee, OK) – Project Architect & Lead Designer for multi-million dollar renovation of the FireLake Golf Course for the Citizen Potawatomi Nation. Mr. Cummings continues to work with the club making course improvements on an ongoing basis.

The Club at Sunrise (Las Vegas, NV) – On-Site Architect for the renovation of what was previously known as Desert Rose Golf Course. Main responsibilities included executing the design philosophy from a golf perspective, as the course renovation was a part of a much larger regional drainage project.

Lafortune Park Par 3 (Tulsa, OK) – Project Architect & Lead Designer for the \$2.4M renovation of the eighteen-hole Par 3 course at LaFortune Park. The new design completely rerouted & re-imagined one of the most popular and well known municipal courses in the region.

The Canyons at Blackjack Ridge (Sand Springs, OK) – Project Architect & Lead Designer for the sympathetic restoration of the golf course previously renovated by HGCD over twenty-years prior.



HGCD & PDG SUPPORT STAFF MEMBERS

Tim Presley is a firm principal and senior designer with 40 years of professional experience, Tim has been involved in all phases of planning, landscape architecture, and zoning. He has experience in a wide variety of landscape architectural projects including commercial developments, master-planned communities, recreational amenities and golf courses. Mr. Presley also has extensive expertise in presentation renderings and graphics which aid in communicating our ideas to owners and users.

Geoff Evans is a firm principal and project manager, and has been involved in all phases of planning and landscape architecture. He has experience in a wide variety of landscape architectural projects including master-planned communities, recreational amenities, community park master planning, commercial and office complexes, and golf courses. Mr. Evans also has a broad understanding of project management, construction administration, AutoCAD production, and presentation renderings.

Andrew Beam is a landscape designer with 15 years of professional experience. Andrew interned with the firm in 2005, and upon graduation, joined full-time in May 2006. Serving as project designer and production technician, he has been involved in all phases of planning, golf course design and landscape architecture. He has knowledge in a wide variety of landscape architectural projects including master planned communities, recreational amenities, multi-family residences, commercial and office complexes, and streetscape design. Mr. Beam has extensive knowledge in AutoCAD production, Google Sketchup, and presentation renderings.

Moises Colmenares is a landscape designer with 13 years of professional experience. His responsibilities within the company encompass all phases of computer graphics, design development, and construction document preparation. Serving as project designer and production technician, he has taken part in a variety of landscape architecture projects. Mr. Colmenares has extensive knowledge in AutoCAD, Sketchup, Photoshop, project production, and presentation renderings.

Brian Dillingham is a licensed Landscape Architect in Oklahoma and has been involved with a wide variety of projects in nearly 30 states and Mexico. His experience includes design – from early concept to final construction – multi-use recreational trail systems, parks and park master planning, residential, commercial and multi-family landscape architecture, and small to large scale site planning. Bryan holds a Bachelor's Degree in Landscape Architecture and is an active member of the American Society of Landscape Architects, previously serving as Member at Large, Treasurer, and President of the Oklahoma Chapter.

Andrew Kirby is a landscape designer and joined the firm in May of 2018 after graduating from Oklahoma State University. While attending school, Andrew interned at Oklahoma State University where he worked with the Campus Landscape Architect to produce landscape designs and graphic renderings for campus projects. Mr. Kirby has extensive knowledge in AutoCAD, Sketchup, Photoshop, InDesign, and presentation renderings.

Monica Concienne is a licensed Landscape Architect and joined the firm in May of 2019. She has professional experience working as a Landscape Architect for multi-disciplinary design firms within the Dallas, TX metroplex. Her project experience ranges from large scale mixed-use developments, multi-family, entrance monumentation, and commercial sites. Monica engages in all parts of the project design process from conceptual design to construction documentation. She is proficient in computer graphic renderings and modeling to engage both client and the public in the design process.

SECTION FOUR

REFERENCES AND PROJECTS



THE CANYONS AT BLACKJACK RIDGE

SAND SPRINGS, OKLAHOMA

PROJECT OVERVIEW >>

- Golf Course Design & Renovation
- Resourceful Redesign on Limited Budget

PROJECT SUMMARY >>

In 2019, HGCD was engaged by the City of Sand Springs to renovate a course they had previously worked on twenty years prior. Because full greens reconstruction was out of budget for the project for the municipally owned and operated golf course, HGCD was tasked with finding an economical method of greens renovation with limited funding.

Soil tests revealed a thick organic layer and topdressing layer on top of the original pristine USGA constructed greens cavities. Removing the top built-up layers exposed the clean material below and restored the original putting surfaces at a fraction of the cost of full greens reconstruction, while also recovering over 30% of the greens square footage that had shrunk over time. Additional work included reshaping and rebuilding all sand bunkers on a course with an updated, rugged style to fit the surrounding landscape, as well as tree removal, tee expansion and cart trail replacement.

Even as construction kicked off at the very beginning of the pandemic, the project was completed on time and without a single change order. Towards the end of the successful project, the Owner was able to use a completely untouched construction contingency to expand the scope of work.





BEFORE



THE CANYONS AT BLACKJACK RIDGE

SAND SPRINGS, OK

AFTER



BEFORE

THE CANYONS AT BLACKJACK RIDGE

SAND SPRINGS, OK

AFTER



TPC SCOTTSDALE CHAMPIONS COURSE

SCOTTSDALE, ARIZONA

PROJECT OVERVIEW >>

- New Golf Course Design & Renovation
- Golf Course Design Incorporated into Sonoran Desert Surroundings
- Part of Tournament Players Club (TPC) Network

PROJECT SUMMARY >>

Built on the former site of TPC Scottsdale's Desert Course, the completely new Champions Course fits seamlessly into the natural desert terrain. The course is part of a 36-hole golf facility located on Federal land owned by the US Bureau of Reclamation and managed by the City of Scottsdale along with the PGA TOUR under the TPC brand. Rivaling its famous sister, the Stadium Course, in both beauty and playability, the brilliantly crafted Champions Course offers the consummate desert golf experience. Featuring 7,115 yards of undulating Bermuda fairways, pristine greens and challenging bunkers, the par-71 course meanders over natural ravines and picturesque foothills, with five par-3's and a diverse variety of par-4's. A quartet of dramatic finishing holes make this golf gem a "must play" at prices commensurate with municipal golf facilities.

PROJECT AWARDS >>

- "2008 Best New Golf Courses - #41" *Golfweek Magazine*
- "Top 5 Best Public Access Golf Course in Arizona" *Golfweek Magazine*
- "Best of the Best" *Robb Report*





TPC SCOTTSDALE CHAMPIONS COURSE

SCOTTSDALE, ARIZONA



THE TERRITORY GOLF CLUB

DUNCAN, OKLAHOMA

PROJECT OVERVIEW >>

- New Golf Course Design & Renovation
- Nationally Recognized Championship Course
- Master-Planned Community

PROJECT SUMMARY >>

Designed by HGCD in 2003, the Territory Golf Club is currently ranked as the sixth best course in Oklahoma by Golf Digest. There are few places left in southwest Oklahoma still undisturbed by progress. Rolling hills and verdant pastures that look much as they did when the buffalo roamed free. This is a land of an older America. This is the spirit behind The Territory. The native prairie landscape serves as the perfect palette for this lay-of-the-land naturalist design.

HGCD & Planning Design Group also worked with the club owner to complete a Master Plan for the entire Territory development, which included land planning and landscape architecture surrounding the clubhouse and the club's other amenity areas. HGCD is currently engaged with the club as the consulting architect on an ongoing bunker renovation.

PROJECT AWARDS >>

- Currently ranked 6th Best Course in Oklahoma by *Golf Digest Magazine*.
- Ranked 10th Best New Golf Course in the United States in 2004 by *Golfweek Magazine*.





THE TERRITORY GOLF CLUB

DUNCAN, OKLAHOMA



THE CLUB AT SUNRISE

LAS VEGAS, NEVADA

PROJECT OVERVIEW >>

- Golf Course Renovation
- Golf Design Integrated into Flood Control Project

PROJECT SUMMARY >>

Formerly known as Desert Rose Golf Course, the Club at Sunrise reemerged after undergoing a full renovation by HGCD as part of the greater "Las Vegas Wash Phase 1" flood control project tasked with removing 1,700 homes from a FEMA floodplain.

The project moved over 500,000 cubic yards of soil to create a flood channel designed to contain stormwater for a 100-year flood while allowing for uninterrupted play on the golf course. The channel strategically meanders throughout the golf course, expanding tee shot landing areas to maximize playability. Over thirty acres of turfgrass were replaced with decomposed granite to eliminate unnecessary irrigation in out-of-play areas. The golf course features 87 acres of Seashore Paspalum TE turf, chosen for its tolerance to salts in the soil & in the reclaimed irrigation water used on site, resulting in water savings of 15 to 20 percent compared to other turf varieties used on other area courses.

PROJECT AWARDS >>

- "2017 Project of the Year - Environmental Category" *American Public Works Association*





THE CLUB AT SUNRISE

LAS VEGAS, NEVADA



MCDOWELL MOUNTAIN GOLF CLUB

SCOTTSDALE, ARIZONA

PROJECT OVERVIEW >>

- New Golf Course Design & Renovation
- Emphasis on Stormwater Management
- Environmentally Sensitive Approach

PROJECT SUMMARY >>

McDowell Mountain Golf Club (formerly Sanctuary Golf Course) is just the 17th golf course in the world to earn the Audubon Signature designation, which means the course has to merge wildlife conservation, habitat enhancement, resource conservation, and environmental improvement with the economic agenda associated with the development.

Abundant wildlife and Sonoran desert plants provide native scenery to fill the senses, making McDowell Mountain one of the premier public golf courses in the Valley. . Additionally, a regional drainage channel bisects the course and discharges into a US Bureau of Reclamation drainage basin. Originally designed by HGCD in 1999, the firm was brought in again to upgrade the course two decades later. The redesign of the course required greens and tees to be constructed above the 25 year storm event.

PROJECT AWARDS >>

- First Course in Arizona to attain the coveted Audubon Signature Status for environmental stewardship





MCDOWELL MOUNTAIN GOLF CLUB

SCOTTSDALE, ARIZONA

STONERIDGE GOLF COURSE

PRESCOTT VALLEY, ARIZONA

PROJECT OVERVIEW >>

- New Golf Course Design
- Centerpiece of 2,000 acre residential development
- Golf Holes carefully melded to difficult terrain

PROJECT SUMMARY >>

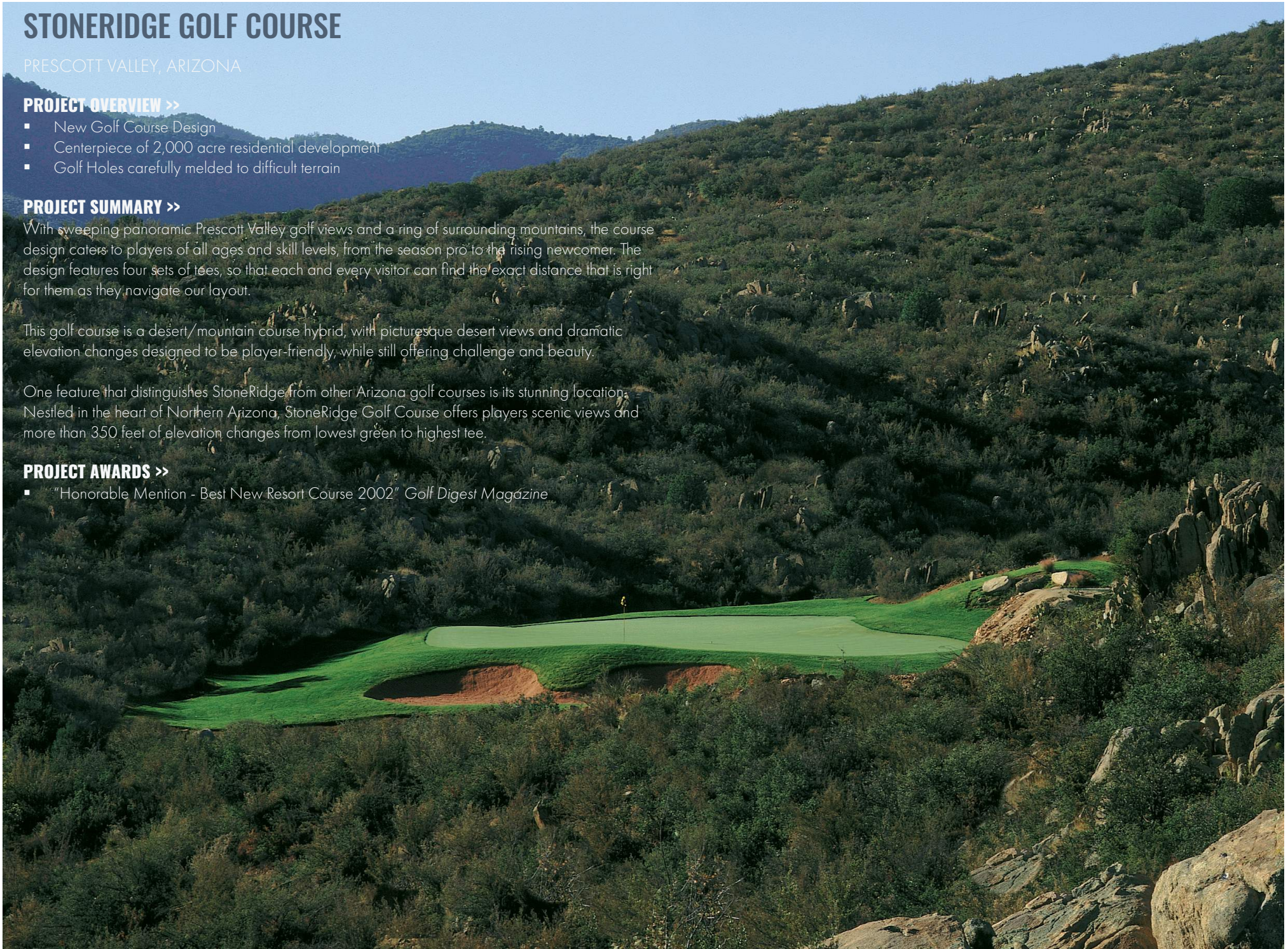
With sweeping panoramic Prescott Valley golf views and a ring of surrounding mountains, the course design caters to players of all ages and skill levels, from the season pro to the rising newcomer. The design features four sets of tees, so that each and every visitor can find the exact distance that is right for them as they navigate our layout.

This golf course is a desert/mountain course hybrid, with picturesque desert views and dramatic elevation changes designed to be player-friendly, while still offering challenge and beauty.

One feature that distinguishes StoneRidge from other Arizona golf courses is its stunning location. Nestled in the heart of Northern Arizona, StoneRidge Golf Course offers players scenic views and more than 350 feet of elevation changes from lowest green to highest tee.

PROJECT AWARDS >>

- "Honorable Mention - Best New Resort Course 2002" *Golf Digest Magazine*





STONERIDGE GOLF COURSE

PRESCOTT VALLEY, ARIZONA



REFERENCE LIST OF CLIENTS

Heckenkemper Golf Course Design has completed a wide array of golf course project for both the public and private sectors. The references listed below represent only a portion of the projects that the firm has completed for various entities and can attest to our firm's ability to deliver a successful project on time and within budget.



Lonny Zimmerman
Parks & Recreation Program Supervisor,
Clark County, Nevada
(702) 455-8168
lonny.zimmerman@clarkcountynv.gov



Derron Day
Golf Course Superintendent
FireLake Golf Course
(918) 686-3890
dayderron@yahoo.com



Larry Denney
Director of Golf
John Conrad Regional Golf Course
(405) 626-4737
ldenney@midwestcityok.org



Pat McCrate, PGA
Director of Golf
LaFortune Park & South Lakes GC
(918) 496-6200
pmccrate@sbcglobal.net



Tom Beat
Special Projects Manager
City of Scottsdale
(602) 859-4747
tdbeat@gmail.com



ADDITIONAL COMPLETED PROJECTS

John Conrad Regional Golf Course - Midwest City, OK

Forest Ridge Golf Club - Broken Arrow, OK

Pinnacle Country Club - Rogers, AR

FireLake Golf Course - Shawnee, OK

Stonebridge Meadows Golf Club - Fayetteville, AR

Lake Hefner Golf Course - Oklahoma City, OK

Shangri La Resort (Champions Nine)- Afton, OK

Lincoln Park Golf Course - Oklahoma City, OK

Springdale Country Club - Springdale, AR

White Hawk Golf Club - Bixby, OK

LaFortune Park Championship Course - Tulsa, OK

LaFortune Park Par 3 Course - Tulsa, OK

Earlywine North Golf Course - Oklahoma City, OK

South Lakes Golf Course - Tulsa, OK

James E. Stewart Golf Course - Oklahoma City, OK

Page Belcher Golf Course - Tulsa, OK

Silverhorn Golf Club - San Antonio, TX

SECTION FIVE

APPENDIX DOCUMENTS

THIS FORM MUST BE INCLUDED WITH RFQ PACKAGE; PLEASE CHECK OFF EACH ITEM INCLUDED WITH RFQ PACKAGE AND SIGN BELOW TO COMPLETE SUBMITTAL OF EACH REQUIRED ITEM.

RFQ 2022-013 "Webb County Golf Course Architectural Services"

- Statement of Qualifications
- References Form
- Conflict of Interest Form (CIQ)
- Certification regarding Debarment (Form H2048)
- Certification regarding Federal lobbying (Form 2049)
- Code of Ethics Affidavit
- House Bill 89 Form
- Senate Bill 252 Form
- Proof of No Delinquent Tax Owed to Webb County



Signature of Person Completing this Package

9/26/2022

Date

References Form

Please list at minimum five (5) local governmental entities where similar scope of services were provided.

THIS FORM MUST BE RETURNED WITH YOUR OFFER.

REFERENCE ONE

Government/Company Name: City of Scottsdale, AZ

Address: 3939 N. Drinkwater Blvd., Scottsdale, AZ 85251

Contact Person and Title: Tom Beat, Special Projects Manager (retired)

Phone: (602) 859-4747 Fax: n/a

Email Address: tdbeat@gmail.com Contract Period: Aug. 2006 - Nov. 2007

Description of Professional Services Provided: Golf Course Architecture & Construction Oversight

REFERENCE TWO

Government/Company Name: City of Midwest City, OK

Address: 200 N. Midwest Blvd., Midwest City, OK 73130

Contact Person and Title: Larry Denney, Director of Golf

Phone: (405) 626-4737 Fax: n/a

Email Address: LDenney@MidwestCityOK.org Contract Period: Oct. 2019 - Sept. 2021

Description of Professional Services Provided: Golf Course Architecture & Construction Oversight

REFERENCE THREE

Government/Company Name: Clark County, NV

Address: 2601 Sunset Rd., Las Vegas, NV, 89120

Contact Person and Title: Lonny Zimmerman, Program Supervisor

Phone: (702) 455-8168 Fax: n/a

Email Address: lonny.zimmerman@clarkcounty.gov Contract Period: Dec. 2012 - Jan.2015

Description of Professional Services Provided: Golf Course Architecture & Construction Oversight

REFERENCE Four

Government/Company Name: Citizen Potawatomi Nation

Address: 1901 S. Gordon Cooper Dr., Shawnee, OK 74801

Contact Person and Title: Derron Day, Golf Course Superintendent

Phone: (918) 686-3890 Fax: n/a

Email Address: dayderron@yahoo.com Contract Period: May 2015 - May 2017

Description of Professional Services Provided: Golf Course Architecture & Construction Oversight

REFERENCE Five

Government/Company Name: Tulsa County, OK

Address: 218 W. 6th St., Suite 230, Tulsa, OK 74119

Contact Person and Title: Pat McCrate, PGA Director of Golf

Phone: (918) 496-3200

Fax: n/a

Email Address: pmccrate@sbcglobal.net

Contract Period: Sept. 2017 - Sept. 2018

Description of Professional Services Provided: Golf Course Architecture & Construction Oversight

- ****Additional pages are permitted if more space is required****

Space intentionally left Blank

CONFLICT OF INTEREST QUESTIONNAIRE
For vendor doing business with local governmental entity

FORM CIQ

This questionnaire reflects changes made to the law by H.B. 23, 84th Leg., Regular Session.

This questionnaire is being filed in accordance with Chapter 176, Local Government Code, by a vendor who has a business relationship as defined by Section 176.001(1-a) with a local governmental entity and the vendor meets requirements under Section 176.006(a).

By law this questionnaire must be filed with the records administrator of the local governmental entity not later than the 7th business day after the date the vendor becomes aware of facts that require the statement to be filed. See Section 176.006(a-1), Local Government Code.

A vendor commits an offense if the vendor knowingly violates Section 176.006, Local Government Code. An offense under this section is a misdemeanor.

OFFICE USE ONLY

Date Received

1 Name of vendor who has a business relationship with local governmental entity.

PDG, LLC dba Heckenkemper Golf Course Design

Check this box if you are filing an update to a previously filed questionnaire. (The law requires that you file an updated completed questionnaire with the appropriate filing authority not later than the 7th business day after the date on which you became aware that the originally filed questionnaire was incomplete or inaccurate.)

3 Name of local government officer about whom the information is being disclosed.

Randy Heckenkemper

Name of Officer

4 Describe each employment or other business relationship with the local government officer, or a family member of the officer, as described by Section 176.003(a)(2)(A). Also describe any family relationship with the local government officer. Complete subparts A and B for each employment or business relationship described. Attach additional pages to this Form CIQ as necessary.

Not applicable

A. Is the local government officer or a family member of the officer receiving or likely to receive taxable income, other than investment income, from the vendor?

Yes No

B. Is the vendor receiving or likely to receive taxable income, other than investment income, from or at the direction of the local government officer or a family member of the officer AND the taxable income is not received from the local governmental entity?

Yes No

5 Describe each employment or business relationship that the vendor named in Section 1 maintains with a corporation or other business entity with respect to which the local government officer serves as an officer or director, or holds an ownership interest of one percent or more.

Not applicable

Check this box if the vendor has given the local government officer or a family member of the officer one or more gifts as described in Section 176.003(a)(2)(B), excluding gifts described in Section 176.003(a-1).

Randy Heckenkemper

Signature of vendor doing business with the governmental entity

9/27/2022

Date

CONFLICT OF INTEREST QUESTIONNAIRE
For vendor doing business with local governmental entity

A complete copy of Chapter 176 of the Local Government Code may be found at <http://www.statutes.legis.state.tx.us/Docs/LG/htm/LG.176.htm>. For easy reference, below are some of the sections cited on this form .

Local Government Code§ 176.001(1-a): "Business relationship" means a connection between two or more parties based on commercial activity of one of the parties. The term does not include a connection based on:

- (A) a transaction that is subject to rate or fee regulation by a federal, state, or local governmental entity or an agency of a federal, state, or local governmental entity;
- (B) a transaction conducted at a price and subject to terms available to the public; or
- (C) a purchase or lease of goods or services from a person that is chartered by a state or federal agency and that is subject to regular examination by, and reporting to, that agency.

Local Government Code§ 176.003(a)(2)(A) and (B):

(a) A local government officer shall file a conflicts disclosure statement with respect to a vendor if:

(2) the vendor:

(A) has an employment or other business relationship with the local government officer or a family member of the officer that results in the officer or family member receiving taxable income, other than investment income, that exceeds \$2,500 during the 12-month period preceding the date that the officer becomes aware that

- (i) a contract between the local governmental entity and vendor has been executed;
- or
- (ii) the local governmental entity is considering entering into a contract with the vendor;

(B) has given to the local government officer or a family member of the officer one or more gifts that have an aggregate value of more than \$100 in the 12-month period preceding the date the officer becomes aware that:

- (i) a contract between the local governmental entity and vendor has been executed ; or
- (ii) the local governmental entity is considering entering into a contract with the vendor.

Local Government Code§ 176.00G(a) and (a-1)

(a) A vendor shall file a completed conflict of interest questionnaire if the vendor has a business relationship with a local governmental entity and:

- (1) has an employment or other business relationship with a local government officer of that local governmental entity, or a family member of the officer, described by Section 176.003(a)(2)(A);
- (2) has given a local government officer of that local governmental entity, or a family member of the officer, one or more gifts with the aggregate value specified by Section 176.003(a)(2)(B), excluding any gift described by Section 176.003(a-1); or
- (3) has a family relationship with a local government officer of that local governmental entity.

(a-1) The completed conflict of interest questionnaire must be filed with the appropriate records administrator not later than the seventh business day after the later of:

(1) the date that the vendor:

- (A) begins discussions or negotiations to enter into a contract with the local governmental entity; or
- (B) submits to the local governmental entity an application, response to a request for proposals or bids , correspondence , or another writing related to a potential contract with the local governmental entity; or

(2) the date the vendor becomes aware:

- (A) of an employment or other business relationship with a local government officer, or a family member of the officer, described by Subsection (a);
- (B) that the vendor has given one or more gifts described by Subsection (a); or
- (C) of a family relationship with a local government officer.

CERTIFICATION
REGARDING DEBARMENT, SUSPENSION, INELIGIBILITY AND VOLUNTARY
EXCLUSION FOR COVERED CONTRACTS

PART A.

Federal Executive Orders 12549 and 12689 require the Texas Department of Agriculture (TOA) to screen each covered potential contractor to determine whether each has a right to obtain a contract in accordance with federal regulations on debarment, suspension, ineligibility, and voluntary exclusion. Each covered contractor must also screen each of its covered subcontractors.

In this certification "contractor" refers to both contractor and subcontractor; "contract" refers to both contract and subcontract.

By signing and submitting this certification the potential contractor accepts the following terms:

1. The certification herein below is a material representation of fact upon which reliance was placed when this contract was entered into. If it is later determined that the potential contractor knowingly rendered an erroneous certification, in addition to other remedies available to the federal government, the Department of Health and Human Services, United States Department of Agriculture or other federal department or agency, or the TOA may pursue available remedies, including suspension and/or debarment.
2. The potential contractor will provide immediate written notice to the person to which this certification is submitted if at any time the potential contractor learns that the certification was erroneous when submitted or has become erroneous by reason of changed circumstances.
3. The words "covered contract", "debarred", "suspended", "ineligible", "participant", "person", "principal", "proposal", and "voluntarily excluded", as used in this certification have meanings based upon materials in the Definitions and Coverage sections of federal rules implementing Executive Order 12549. Usage is as defined in the attachment.
4. The potential contractor agrees by submitting this certification that, should the proposed covered contract be entered into, it will not knowingly enter into any subcontract with a person who is debarred, suspended, declared ineligible, or voluntarily excluded from participation in this covered transaction, unless authorized by the Department of Health and Human Services, United States Department of Agriculture or other federal department or agency, and/or the TDA, as applicable.

Do you have or do you anticipate having subcontractors under this proposed contract?

Yes

No

5. The potential contractor further agrees by submitting this certification that it will include this certification titled "Certification Regarding Debarment, Suspension, Ineligibility, and Voluntary Exclusion for Covered Contracts" without modification, in all covered subcontracts and in solicitations for all covered subcontracts.
6. A contractor may rely upon a certification of a potential subcontractor that it is not debarred, suspended, ineligible, or voluntarily excluded from the covered contract, unless it knows that the certification is erroneous. A contractor must, at a minimum, obtain certifications from its covered subcontractors upon each subcontract's initiation and upon each renewal.
7. Nothing contained in all the foregoing will be construed to require establishment of a system of records in order to render in good faith the certification required by this certification document. The knowledge and information of a contractor is not required to exceed that which is normally possessed by a prudent person in the ordinary course of business dealings.
8. Except for contracts authorized under paragraph 4 of these terms, if a contractor in a covered contract knowingly enters into a covered subcontract with a person who is suspended, debarred, ineligible, or voluntarily excluded from participation in this transaction, in addition to other remedies available to the federal government, Department of Health and Human Services, United States Department of Agriculture, or other federal department or agency, as applicable, and/or the TOA may pursue available remedies, including suspension and/or debarment.

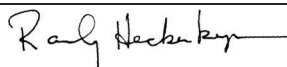
PART B. CERTIFICATION REGARDING DEBARMENT, SUSPENSION, INELIGIBILITY AND VOLUNTARY EXCLUSION FOR COVERED CONTRACTS

Indicate in the appropriate box which statement applies to the covered potential contractor:

The potential contractor certifies, by submission of this certification, that neither it nor its principals is presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation in this contract by any federal department or agency or by the State of Texas.

The potential contractor is unable to certify to one or more of the terms in this certification. In this instance, the potential contractor must attach an explanation for each of the above terms to which he is unable to make certification. Attach the explanation(s) to this certification.

Name of Contractor	Vendor ID No. or Social Security No.	Program No.
PDG, LLC	73-1245777	



9/26/2022

Signature of Authorized Representative

Date

Randy Heckenkemper, Principal

Printed/Typed Name and Title of
Authorized Representative

CERTIFICATION REGARDING FEDERAL LOBBYING
(Certification for Contracts, Grants, Loans, and Cooperative Agreements)

PART A. PREAMBLE

Federal legislation, Section 319 of Public Law IO1-121 generally prohibits entities from using federally appropriated funds to lobby the executive or legislative branches of the federal government. Section 319 specifically requires disclosure of certain lobbying activities. A federal government-wide rule, " New Restrictions on Lobbying", published in the Federal Register, February 26, 1990, requires certification and disclosure in specific instances.

PART B. CERTIFICATION

This certification applies only to the instant federal action for which the certification is being obtained and is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$100 ,000 for each such failure.

The undersigned certifies, to the best of his or her knowledge and belief, that:

1. No federally appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of any agency, a member of Congress, an officer or employee of Congress, or an employee of a member of Congress in connection with the awarding of any federal contract, the making of any federal grant, the making of any federal loan, the entering into of any cooperative agreement, or the extension, continuation, renewal, amendment, or modification of any federal contract, grant, loan, or cooperative agreement.
2. If any funds other than federally appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a member of Congress, an officer or employee of Congress, or an employee of a member of Congress in connection with these federally funded contract, subcontract, subgrant, or cooperative agreement, the undersigned shall complete and submit Standard Form-LLL, " Disclosure Form to Report Lobbying ", in accordance with its instructions. (If needed, contact the Texas Department of Agriculture to obtain a copy of Standard Form-LLL.)

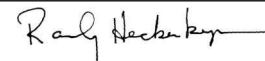
3. The undersigned shall require that the language of this certification be included in the award documents for all covered subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all covered subrecipients will certify and disclose accordingly.

Do you have or do you anticipate having covered subawards under this transaction?

Yes
 No

Name of Contractor/Potential Contractor	Vendor ID No. or Social Security No.	Program No.
PDG, LLC	73-1245777	

Name of Authorized Representative	Title
Randy Heckenkemper	Principal



9/26/2022

Signature - Authorized Representative

Date

**WEBB COUNTY PURCHASING DEPT.
QUALIFIED PARTICIPATING VENDOR CODE OF ETHICS
AFFIDAVIT FORM**

STATE OF TEXAS *

KNOW ALL MEN BY THESE PRESENTS:

COUNTY OF WEBB *

BEFORE ME the undersigned Notary Public, appeared Randy Heckenkemper, the herein-named "Affiant", who is a resident of Tulsa County, State of Oklahoma and upon his/her respective oath, either individually and/or behalf of their respective company/entity, do hereby state that I have personal knowledge of the following facts, statements, matters, and/or other matters set forth herein are true and correct to the best of my knowledge.

I personally, and/or in my respective authority/capacity on behalf of my company/entity do hereby confirm that I have reviewed and agree to fully comply with all the terms, duties, ethical policy obligations and/or conditions as required to be a qualified participating vendor with Webb County, Texas as set forth in the Webb County Purchasing Code of Ethics Policy posted at the following address: <http://www.webbcountytexas.gov/PurchasingAgent/PurchasingEthicsPolicy.pdf>

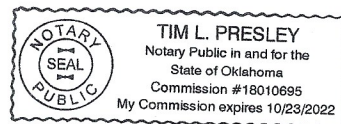
I personally, and/or in my respective authority/capacity on behalf of my company/entity do hereby further acknowledge, agree and understand that as a participating vendor with Webb County, Texas on any active solicitation/proposal/qualification that I and/or my company/entity failure to comply with the Code of Ethics policy may result in my and/or my company/entity disqualification, debarment or make void my contract awarded to me, my company/entity by Webb County. I agree to communicate with the Purchasing Agent or his designees should I have questions or concerns regarding this policy to ensure full compliance by contacting the Webb County Purchasing Dept. via telephone at (956) 523-4125 or e-mail to the Webb County Purchasing Agent to joel@webbcountytexas.gov.

Executed and dated this 27 day of September, 2022

Randy Heckenkemper

Signature of Affiant

PDG, LLC dba Heckenkemper Golf Course Design
Printed Name of Affiant/Company/Entity



SWORN to and subscribed before me, this 27 day of Oct., 2022

Tim L. Presley
NOTARY PUBLIC, STATE OF TEXAS
TIM L. PRESLEY

Offeror: Complete & Return this Form with Response Submission.

House Bill 89 Verification

I, Randy Heckenkemper, the undersigned representative of (company or business name) PDG LLC, dba Heckenkemper Golf Course Design (heretofore referred to as company) being an adult over the age of eighteen (18) years of age, after being duly sworn by the undersigned notary, do hereby depose and verify under oath that the company named above, under the provisions of Subtitle F, Title 10, Government Code Chapter 2270:

1. Does not boycott Israel currently; and
2. Will not boycott Israel during the term of the contract.

Pursuant to Section 2270.001, Texas Government Code:

1. "Boycott Israel" means refusing to deal with, terminating business activities with, or otherwise taking any action that is intended to penalize, inflict economic harm on, or limit commercial relations specifically with Israel, or with a person or entity doing business in Israel or in an Israeli-controlled territory, but does not include an action made ordinary business purposes; and
2. "Company" means a for-profit sole proprietorship, organization, association, corporation, partnership, joint venture, limited partnership, limited liability partnership, or an limited liability company, including a wholly owned subsidiary, majority-owned subsidiary, parent company or affiliate of those entities or business association that exist to make a profit.

Randy Heckenkemper

Signature of Company Representative

9/26/2022

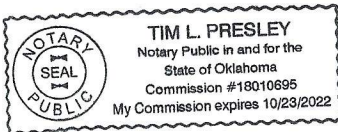
Date

On this 27 day of Oct., 2022 personally appeared

RANDY HECKENKEMPER, the above named person, who after by me being duly sworn, did swear and confirm that the above is true and correct.

Notary Seal

Tim L. Presley
Notary Signature



09-27-2022
Date

**Offeror: Complete & Return this Form with Response Submission.
Senate Bill 252 Certification**

SB 252 CHAPTER 2252 CERTIFICATION I, Randy Heckenkemper, the undersigned representative of PDG LLC, dba Heckenkemper Golf Course Design (Company or business name) being an adult over the age of eighteen (18) years of age, pursuant to Texas Government Code, Chapter 2252, Section 2252.152 and Section 2252.153, certify that the company named above is not listed on the website of the Comptroller of the State of Texas concerning the listing of companies that are identified under Section 806.051, Section 807.051 or Section 2253.153. I further certify that should the above-named company enter into a contract that is on said listing of companies on the website of the Comptroller of the State of Texas which do business with Iran, Sudan or any Foreign Terrorist Organization, I will immediately notify Mr. Jose Angel Lopez III, Webb County Purchasing Agent at (956) 523-4125 or via email at joel@webbcountytexas.gov

Randy Heckenkemper Name of Company Representative (Print)



Signature of Company Representative

9/26/2022 Date

PROOF OF NO DELINQUENT TAXES OWED TO WEBB COUNTY

PDG, LLC dba Heckenkemper Golf
Name Course Design owes no delinquent property taxes to Webb
County.

PDG, LLC dba Heckenkemper Golf
Course Design owes no property taxes as a business in Webb County.
(Business Name)

Randy Heckenkemper owes no property taxes as a resident of Webb County.
(Business Owner)

Conor Cummings
Person who can attest to the above information

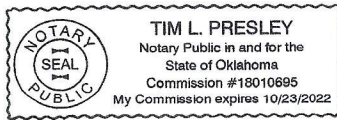
*** SIGNED NOTORIZED DOCUMENT AND PROOF OF NO DELINQUENT TAXES TO
WEBB COUNTY.**

The State of Texas
County of Webb

Before me, a Notary Public, on this day personally appeared RANDY HECKENKEMPER know to
me (or proved to me on the oath of N/A to be the person whose name
is subscribed to the forgoing instrument and acknowledged to me that he executed the same for the
purpose and consideration therein expressed.

Given under my hand and seal of office this 27 day of SEPT. 2022

Notary Public, State of Texas



TIM L. PRESLEY OK

(Print name of Notary Public here)

My commission expires the 23 day of OCT. 2022

**Creativity. Quality.
Responsive.**



Heckenkemper
Golf Course Design

PDG
PLANNING DESIGN GROUP

5314 S. Yale Ave., Suite 510

Tulsa, OK 74135

(918) 628-1255

www.heckgolf.com

www.planningdesigngroup.com